



Johnson & Sheldon, PLLC  
Certified Public Accountants



# Determining Reasonable Compensation for S-Corp Owners



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An S-Corp is a unique business structure that offers significant tax advantages. It is similar to a C-Corp in that it provides limited liability protection to its owners but differs in how it is taxed. S-Corps do not pay corporate income tax. Instead, the company's income, losses, and deductions are passed through to the shareholders, who report them on their personal income tax returns.

One of the main advantages of an S-Corp is the opportunity to minimize self-employment taxes. Pass-through income from an S-Corp to the owner is not subject to these taxes. Thus, this structure can potentially save an S-Corp owner significant tax dollars.

However, this tax advantage brings a key requirement. S-Corp owners who provide services to their company are required by the IRS to receive "reasonable compensation" in the form of salary or wages. The IRS stipulates that an S-Corp owner who performs more than minor services for the corporation and receives, or is entitled to receive, compensation must be treated as an employee.

Employee wages are subject to payroll taxes. Therefore, an owner-employee is incentivized to minimize their wages, which are subject to payroll taxes, and maximize their pass-through income, which is not.



An additional incentive is the Qualified Business Income deduction. The Tax Cuts and Jobs Act introduced a 20% deduction on qualified business income from an S-Corp. However, the wages paid to S-Corp owners reduce the qualified business income passed through to the owner since the S-Corp deducts the wages as a business expense. Therefore, owners are incentivized to minimize their wages to maximize the qualified business income, which in turn maximizes the 20% deduction.

The term “reasonable compensation” is somewhat ambiguous, as the IRS does not provide a specific formula to calculate it. The IRS generally defines reasonable compensation as the amount that would ordinarily be paid for similar services by similar businesses under similar circumstances. Factors that may be considered in determining reasonable compensation include the owner’s roles and responsibilities, time and effort devoted to the business, training and experience, and what other businesses pay for similar services.

The IRS has a history of scrutinizing S-Corps to ensure that reasonable compensation is being paid, especially if there’s no record of compensation paid to owner-employees. Failure to pay reasonable compensation can lead to the recharacterization of distributions as wages, resulting in back taxes and penalties.

While deciding how much to pay yourself as an S-Corp owner, you should consider your business’s unique circumstances and industry standards. You can leverage industry statistics, employer-review sites, and professional services that specialize in reasonable compensation analysis to help determine a fair salary. It’s vital to document your decision-making process when setting your compensation and keep all supporting documentation.



# Final Thoughts

The purpose of this document is to provide a brief overview of taking reasonable compensation from an S-Corp and is not a substitute for speaking with one of our expert advisors. If you would like to discuss your unique situation and learn more about maximizing your tax savings while staying within IRS guidelines, please contact our office.

We're always happy to help.



## About Johnson & Sheldon, PLLC

Johnson & Sheldon, PLLC is professional corporation that has established itself as one of the leading, aggressive accounting and consulting firms in the Panhandle Region of Texas. Our clients have been relying on the experience and guidance of our partners, Terry Sheldon , Richard Blankenship and Jeff Joyce for over 30 years. Located in Amarillo, Johnson & Sheldon's client base consists of small to medium size mostly privately-owned business and organizations. J&S is a member of the RSM US Alliance, the nation's fastest growing association of independent accounting firms. Through our affiliation with this network, Johnson & Sheldon, PLLC can offer the pooled expertise and resources of the RSM US Alliance, as well as other network members.



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